The State Collaborative on Reforming Education (SCORE) is the statewide collaborative of leaders guiding Tennessee’s work to prepare students for college and the workforce. We are an independent, non-profit, and non-partisan advocacy and research institution, founded by former U.S. Senate Majority Leader Bill Frist. SCORE *inspires* leaders by sustaining momentum around a common reform agenda, holds a mirror up to the state to *illuminate* what’s working and identify key challenges, and supports work to *innovate* and develop creative solutions to educational challenges. We do this through research-based policy advocacy, strategic communications, outreach, progress monitoring, and highlighting and sharing best-practices.

SCORE is governed by a 14-member board of directors comprised of Tennessee philanthropic and business leaders who are committed to ensuring that Tennessee’s students are prepared for the global marketplace. Additionally, SCORE’s work is advised by a 29-member steering committee comprised of the state’s top education stakeholders including policymakers, educators, business leaders, parents, and students.

**Outcomes**

SCORE seeks two outcomes:

- Ultimately every student in Tennessee graduates high school prepared for college and career
- Tennessee is the fastest improving state in the country on the key student outcomes that will lead to college and career preparedness

**Achieving Our Goals**

SCORE’s work is governed by a theory of change that includes embracing high academic standards, cultivating great school and district leaders, ensuring excellent teaching in every classroom, and using data to enhance student learning. SCORE engages in seven key activities aligned with our theory of change to help us achieve our goals:

- Conduct research-based policy advocacy
- Engage in strategic communications that reinforce Tennessee’s shared reform agenda
- Through targeted outreach, engage key stakeholders to support implementation
- Track statewide progress
- Highlight promising practices and help them spread
- Identify implementation needs and gaps in the field and activate an effective response
- Identify, cultivate, and spread innovations to accelerate progress towards our goals